



Annual General Meeting 2025



*"We cannot change the outcome,
But we can affect the journey."*

Agenda

Thursday, June 5, 2025 at 6:00pm

Library Room – Grant Hall Hotel



1. Call to Order and Welcome
2. Quorum Established (6)
3. Adoption of the Agenda
4. Introduction of the Heartland Hospice Board Members (should any guests be in attendance)
5. Adoption of the 2024 Minutes
6. Adoption of the Chairperson's Report
7. Adoption of Committee Reports
 1. Executive Committee
 2. Finance/Technology Committee
 3. Supportive Care Committee
 4. Public Engagement and Fundraising Committee
 5. Capital Campaign Committee
 1. Motion to dissolve Capital Campaign Committee
8. Annual Financial/Treasurer Report
 1. In House Annual Financial Report
 2. 2025 -2026 Operating Budget
 3. Appointment/Reappointment of Professional Accountant
BTN Professional Accountants (Benson Trithardt Noren)
9. Election of the Board of Directors
 1. Appointment of Scrutineers (if applicable)
 2. Election of Directors (if applicable)
 3. Call for Nominations from the Floor (if applicable)
 4. Renewal of Terms or Resignations
10. Questions from the Floor
11. Adjournment

Board Members 2024-2025



Sara Bryan
Chair



Nathan Manley
Vice-Chair/Treasurer



Dr. Kerri Hetherington
Director



Marina Harder
Director



Donna Ackerman
Director



Connie Paul
Director



Allison Gritzfeld
Secretary



Michaela Sykora
Director



Dr. André Coleman
Director

Board Members 2024-2025



Kristin Petlak
Director



Lindsay Oleniuk
Director



Vacant

Thank
you

"The Brightest Stars are those who shine for the benefit of others"

1) Call to Order & Welcome

-June 3rd, 2024 @ Grant Hall Meeting Room, called to order @ 6:08 pm

Regrets: Andre

Attendance

Members

Present: Amanda Dowling, Donna Ackerman, Marina Harder, Sara Bryan, Nathan Manley, Connie Paul, Allison Gritzfeld, Michaela Sykora

Remote: Dr. Kerri Hetherington

Notes: Sara Bryan Vice Chair, Allison Gritzfeld Secretary

Members in Attendance Continued: Angela Sereda (Chair), Trish Gottselig and Cari Evenson-Carleton

2) Quorum Established (5)

3) Adoption of the Agenda

Mtn: Trish motioned to adopt 2024 AGM minutes as presented. Seconded by Sara. All in Favour. Carried

4) Introduction of the Heartland Hospice Moose Jaw Inc. Board Members

5) Adoption of the 2023 AGM Minutes

-add capital campaign committee report retrospective

Mtn: Connie moves to accept 2023 minutes as presented. Michaela seconded. All in favour. Carried

6) Adoption of Chairperson's Report

Mtn: Sara moves to adopt Chairperson's report as presented. Seconded by Donna. All in favour. Carried

7) Adoption of Committee Reports:

o Executive Committee

Idowu Adetogun has agreed to provide any legal support required by Heartland Hospice.

o Finance/Technology Committee

o Public Engagement & Fundraising Committee

-Cari is stepping down from her role as chair.

o Supportive Care Committee

-May 2025 tree in honour of Maren will be planted

-Looking into lattice to cover Garbage Bin area

-Seating area at the back

o Capital Campaign Committee

-Artisans letter being sent out this summer

Mtn: Donna adopts all committee reports as presented. Cari seconded. All in favour. Carried.

8) Annual Financial/Treasurer Report

o Notice to Reader

-They did not audit our books this year. They trusted our records. They will need an audit review for 2024/2025

o Appointment/Re-Appointment of Professional Accountant

Mtn: Nathan moves to retain BTN for the following 2024/2025 year as our accountant. Seconded by Connie. All in favour. Carried

*Benson Trithardt Noren – Moose Jaw

9) Election of Directors

o Appointment of Scrutineers

Allison and Michaela both accepted their positions to the board as Directors.

In addition Andre is voted into a 3 year term, Allison a 1 year term, Michaela a 1 year term. Trish, Angela and Cari are all resigning.

o Call for Nominations from the Floor

N/A

o Balloting

Kerri, Marina and Sara all renewed their board positions.

Welcome all to the 2024/2025 board!

10) Questions from the Floor

11) Adjournment

Angela adjourns the meeting. Trish closes meeting @ 6:48pm

Chair Report

Sara Bryan

This was my first year having the honour to Chair the Heartland Hospice Board and what a year it was! We started the year with the renovations and construction of the hospice wing at Pioneer Lodge underway and by April 11, Heartland Hospice Moose Jaw cut the ribbon to celebrate the opening of a new palliative care wing at Pioneer Lodge. This wing includes three hospice rooms, a family room and a kitchen, all thoughtfully designed to offer comfort and dignity to patients and their loved ones during end-of-life care.

Heartland Hospice Moose Jaw began in 2013, inspired by the late Arlene Kolosky, who recognized the need for hospice palliative care in Moose Jaw while courageously facing her own end-of-life journey. Arlene's vision lives on through the generosity of the community and the dedication of Heartland Hospice and its Board of Directors. Several of Arlene's family members were present at the ribbon cutting ceremony, including her daughter and former board member Patricia Gottselig, her granddaughter and current board member Allison Gritzfeld, and her son Colin with his family.

As a foundation, this was our first 'build' in conjunction with Saskatchewan Health Authority and there were many standards and processes that were new to us. As with any construction project of this scale, just as in a personal home renovation, there were many unexpected challenges and changes required as we went along. However, our foundation, in conjunction with SHA, the builders, and other stakeholders worked together to create the best outcome, and we are extremely pleased with the result. The learning opportunities we had on this project will be very helpful as we work on the Sacred Space and should we do any more joint projects in the future.

While the build was going on our team also managed to balance hosting several wonderful fundraisers and initiatives some of which include: our annual Heartlights Memorial and the Lighting Up the Lodge for Christmas events, our very special Ribbon Cutting Ceremony and our fourth annual fundraiser gala. Currently, the Serenity Garden is blooming, and an expansion of the garden to the area behind the hospice wing is underway. To say it has been a busy year would be a gross understatement.

I cannot say enough great things about our team of 11 members. As described, this year was at times overwhelming and as such, required a great deal of the board's time and energy. I know that every member of our board is balancing many things in their personal lives, work and family, along with other commitments. Time is the most precious of commodities and I appreciate so much that they choose to share their volunteering as directors for Heartland Hospice. Without them, and the support of our community, we would not be where we are today. I am so incredibly proud of what we have been able to accomplish together.

We still have much fundraising to do to meet our repayment commitments to SHA, and simultaneously continue to support our existing programs and create new ones, all with our end goal in mind of promoting quality in life, compassion in death and support in bereavement, through offering and providing resources to families, patients and the staff that provide care to those nearing their end-of-life. I look forward to entering the next stage with this remarkable board.

Thank you,

Sara Bryan
Chair, Heartland Hospice Moose Jaw Inc.

Executive Report

Sara Bryan

The Executive Committee assists the Board in fulfilling its oversight responsibilities and gaining reasonable assurance as to the effectiveness of corporate governance, board, committee and director effectiveness, communications with key stakeholders and the public, financial grant proposals and board renewal, nominations and elections.

Members: Sara Bryan, Nathan Manley and Dr. Kerri Hetherington

This was a busy, all encompassing, but overall incredible year. We started the year by orienting our three new directors: Dr. André Coleman, Kristin Petlak and Linsey Oleniuk before our September meeting. The orientation process ensures that all new Board Members are educated in, and aware of, all past, present, and future structures and goals of our organization.

Also in September, all Heartland Hospice board members reviewed and signed the Terms of Reference (TOR) documents for board, committee and executive positions which include the board member, executive and committee mandates, composition, authority, duties and responsibilities and governance processes. This is to ensure we remain an accountable, collaborative partner to our stakeholders and our community. All our directors also had a Criminal Record Check done and submitted for our records.

From there we jumped right into equipment ordering and renovation meetings for the new hospice wing, fundraising ideas, and discussions regarding succession planning for all roles and committees on the board.

In September our chair attended the Saskatchewan Health Authorities Foundation Forum as Heartland Hospice's representative. It was a great opportunity to collaborate with both senior SHA leaders and other health foundations from across the province and there were many great lessons to bring back to the team.

Director Michaela Sykora, with assistance from the board, applied for grants from the Children's Grief Foundation of Canada (which we did not receive) and the Kinsmen Foundation (still under consideration).

We continued to work collaboratively with the Saskatchewan Health Foundation and have built many strong relationships, particularly with Pioneer Lodge, where the Hospice Wing is located.

And the most exciting news is the hospice wing is finally open; a testament to the hard work, dedication, and vision of so many!! Much fundraising still lies ahead to finish paying for the construction of the wing as well as the work on the Sacred Space and the final stage of the Serenity Garden, both of which are underway. And, of course, to continue to fund our existing support services.

While we wish no one ever had to use the hospice wing, we are so thankful to finally be able to provide this space for those who need it. Already the grateful feedback we have received is so touching. It is a reminder that while *we cannot change the outcome, we can affect the journey*.

Respectfully submitted,

Sara Bryan
Executive Committee Chair

Finance and IT Report

Nathan Manley

The Finance and Technology Committee assists the Board in meeting its financial mandate as well as technological supports and online platforms.

Members: Nathan Manley, Marina Harder, Kristin Petlak and Dr. André Coleman

Three years ago, we embarked on an ambitious campaign with a bold goal: to raise \$1 million for the construction of a state-of-the-art Hospice Wing at Pioneer Lodge. The road was not an easy one. Each member of the board, with the weight of the community behind them, poured countless hours into the project. Today, we stand proud—able to reflect on what we've accomplished together.

This past year has been one of remarkable achievement and dedication. With unwavering support from our community, and the tireless efforts of our board, we are thrilled to share that the Hospice Wing at Pioneer Lodge officially opened this year. This long-awaited milestone stands as a true testament to what can be achieved when a community comes together with purpose and heart.

We are proud to present this year's financial statements, which once again highlight the incredible generosity of our donors and partners. We closed the year with net assets totaling **\$460,527** (a reduction of **\$65,449** from the previous year-end, due to capital project expenditures of **\$412,339**)—a continued reflection of our community's trust and support. Fundraising and operating expenses totaled **\$35,308**, down **\$21,102** from the previous year, thanks to cost-saving initiatives and careful planning of fundraising activities.

Throughout the year, our committee remained focused on strengthening our foundation—refining processes, controlling costs, enhancing transparency, and supporting the infrastructure needed to bring this vision to life. The addition of two new, talented committee members played a vital role in these efforts, helping to deepen our relationship with both the board and the community, and positioning us for long-term sustainability.

As a committee — and as an organization — we reflect on the journey from concept to completion with immense gratitude for everyone who contributed their time, talent, and heart to this mission. The successful opening of the wing is not only a symbol of hope; it is proof of what we can accomplish together. As we take the final steps of this journey and apply the last strokes to the project, we can all confidently rest our hats on a job well done.

Warm Regards,

Nathan Manley

Finance & IT Committee Chair, Heartland Hospice Moose Jaw

Supportive Care and Serenity Garden Report

Connie Paul

The Supportive Care Committee works at enhancing the hospice environment where the patient and their family feel wrapped in a circle of holistic supportive care through programs and resources.

Members: Connie Paul, Donna Ackerman, and Michaela Sykora

Supportive Care Team for Heartland Hospice had a busy year this year with helping with the planning and opening of the 3 new Hospice rooms. From helping to decide on the "cuddle beds" to making sure that each and every Hospice room had the right information for the patients and families. Binders were provided with information on resources that they can use and information on their end-of-life journey. The beds were all given new comforters that were donated to help make the room seem more like home. Prairie Quilt Angels from the quilters' guild provided lap blankets for each room to be used by the patient and then taken home as a memory by the family. These will be supplied on a continual basis as each new patient occupies the rooms. Each room also has a "Welcome Kit" in the room with personal items that the patient and family can use during their stay.

April 15, 2025 - Ribbon cutting ceremony and opening of the 3 Hospice rooms. Refreshments and Hospice wing tours. Two new signs placed in Serenity Garden.

May 2025 - Plans in progress for the expansion of Serenity Garden. New ramp built for Hospice wing. Flowers starting to bloom. May 27th planting of flowers that are graciously donated by Keon's Garden. Beautification team started with maintenance of the garden for the summer and fall.

June 2025 – Continuation of expanding of garden, a second flower bed made, and more perennials planted. Wall with white trellis made to have beautiful flowers grow up for the Hospice rooms to see. Planting of a lilac tree donated by a family in memory of their loved one.

July 2025 - Maintenance of garden by Beautification team.

August 2025 – Heartlands Hospice "Heartlights" Memorial" to be held in the Garden. Date to be determined.

September & October – Maintenance of Garden

November & December – Prepare for Light up the Lodge in the Garden.

Like our Garden, our Grief needs nurturing and time to heal and grow. Its slow, its steady and with one breath, one step, it becomes easier to see the beauty of the world.

Respectfully Submitted,
Connie Paul, Supportive Care Committee Chair

Public Engagement and Fundraising Report

Michaela Sykora

The Public Engagement & Fundraising Committee creates and promotes community outreach and fundraising events with the objective of raising funds and awareness for programs and services.

Members: Michaela Sykora, Sara Bryan, Connie Paul, Lindsay Oleniuk, and Allison Gritzfeld

The committee manages social media platforms such as Facebook, Instagram, and Twitter and posts information from the Board of Directors as required. We also post monthly discussion topics and questions. We identify, maintain and establish regular contact with a list of exciting and potential sponsors as well as recognize and give thanks to donors and volunteers of Heartland Hospice Moose Jaw Inc. and post pictures / videos of fundraising events on social media.

This has been an exciting year for the Public Engagement & Fundraising Committee!

In November, we hosted a brand-new event—Fish n' Chips with Trivia Night at Bobby's Place in Moose Jaw. This was the first trivia event the hospice held. We'd like to thank Bobby's Place Olde World Tavern for having us and for hosting the trivia. The event raised \$1,094.

We continued with some of our annual fundraising events as well. Our Giving Tuesday 50/50 raffle in early December raised \$955.

Also in December, the Serenity Garden was decorated with a stunning Christmas tree from the Rotary Club of Moose Jaw Wakamow, generously donated by Moose Jaw Co-op, along with decorations from previous years donated by Canadian Tire Moose Jaw. This is to celebrate our annual 'Light Up the Lodge at Christmas'. It gives the residents and staff at Pioneer Lodge some Christmas/Holiday scenery to enjoy. The display was also included in Moose Jaw's Twinkle Tour, giving community members a chance to drive by and enjoy it.

In February, we partnered with The Mad Greek for our Heartland Hospice Rib Night. Over the course of two days, we raised \$1,507.

Two main initiatives stood out for us this year:

The first was our Big Shiny Tunez Gala in May. We would like to thank our community as well as our sponsors- Blue Whale Financials, Casino Moose Jaw and Regina, and RBC- for making this event memorable. It brought our community together, was a lot of fun and we were able to raise over \$10,000.

The second was the launch of The Giving Tree, a beautiful and meaningful project. The Giving Tree was designed, sculpted, and donated by Bill & Laurette Keen. The Giving Tree is a specially crafted artwork created for Heartland Hospice Moose Jaw to continue funding hospice care initiatives in the community. It is a unique and lasting tribute that is displayed in the hospice wing of Pioneer Lodge. There are three donation levels, gold, silver and bronze each having different monetary values. Each leaf can be personalized by engraving the name of an individual or business, or a memorial for a loved one. This project will provide ongoing funding for years to come.

All donations and fundraising proceeds are put towards the goal of enhancing palliative care services for the Community of Moose Jaw. In April of this year, we saw our efforts realized with the ribbon cutting of the Hospice wing at Pioneer Lodge. We are so thankful for the generosity of this community for helping us to this point in realizing our goal of creating an end-of-life haven for individuals and their families supported by a circle of compassionate care.

Stay up to date with future fundraising events and the progress of the construction of the hospice wing by visiting our social media sites on Facebook, Twitter and Instagram or by visiting our website at www.heartlandhospicemj.ca

Thank you,
Michaela Sykora
Public Engagement & Fundraising Committee Chair

Capital Campaign Report

Sara Bryan

The mandate of the Capital Campaign Committee is to be the leadership and steering committee that will help guide the Capital Campaign and make recommendations to the Board. The Committee shall also carry out such other duties as may be delegated to it by the Board of Directors from time to time.

Members: Sara Bryan and Dr. Kerri Hetherington

It has been an extremely busy but rewarding year and our committee's focus was on the building, furnishing and equipping of the new hospice wing. A minimum of one of our members sat in on all bi-weekly Multi-Disciplinary Committee Webex meetings related to the development of the hospice wing with the architect, contractors, various SHA departments and personnel. Multiple site walk throughs also occurred.

This year much was learned about how foundation builds work, from project management and pricing, to change requests and infection control standards. As a team we worked together to meet all requirements.

Our major Capital Campaign Donations were lower this year, however community support remained strong. Some of our generous donors this year included RBC Dominion Securities, Blue Whale Financial Solutions, Moose Jaw Casino, RBC Wealth Management, Crone Farms and Mark Gillies and family.

We would like to thank Jillian Bookout for volunteering her expertise in interior design, offering us a significant discount on hospice room furniture and donating the family room furniture. Jillian was the magic that made the wing achieve the home-like feeling our board was hoping for. The colour selections, the furniture, the small touches - we can't thank her enough.

All signage and other commitments to our major donors as per our Capital Campaign agreements have been met. We are pleased that we were able to use all Saskatchewan businesses and artisans for the signage.

After the hospice wing was complete the Ribbon Cutting Ceremony was our next focus. It was an extremely well attended and a very happy, but emotional day, 11 years in the making. We were sure to commemorate the event with professional photos and a video, both of which are available on our Facebook page.

Thank you to our speakers, many of whom have been tremendous advocates for us over the past five years:

Honourable Tim McLeod, KC - MLA for Moose Jaw North, Minister of Justice and Attorney General, Minister of Corrections, Policing and Public Safety, Minister Responsible for the Firearms Secretariat

Megan Patterson MLA Moose Jaw Wakamow

Blaine McLeod - MLA Lumsden-Morse

Moose Jaw Mayor James Murdock

Andrew Will, Chief Executive Officer, Saskatchewan Health Authority

Karen Abrey, Executive Director of Continuing Care, Integrated Rural Health

Della Ferguson

The love and support from our community at this event blew us away. Thanks to all of you, this wing now exists, which will enhance the quality of life for those facing a life-limiting illness and to support their families during the most challenging of times. There is no way that we can thank everyone who has helped along the way, but please know we are grateful to you all.

3 years ago, the Capital Campaign Committee was formed as an ad hoc committee appointed for the specific purpose of creating and running a Capital Campaign to fund the hospice wing's construction. Now that the main push is completed and all commitments fulfilled to our major donors, our focus will shift back to general fundraising. We are in the final year of all our donor agreements, except for Jones and Son Funeral Home which is 10 years. As such, the motion will be made to dissolve the Capital Campaign Committee at the AGM.

If a major donor came along and was interested in the pre-existing donor package, we can still facilitate most of the recognition items (ie name can be added to Lily mural and we have one hospice room remaining that can be sponsored and naming rights for the entire facility could still be granted).

We acknowledge that there is much fundraising ahead of us, particularly in the upcoming 4 years, to fulfill our repayment agreement with SHA, however we feel this can be guided by our Public Engagement and Fundraising Committee.

Respectfully Submitted,

Sara Bryan
Capital Campaign Committee Chair

Current Month with FYTD Financial Performance

Heartland Hospice Moose Jaw Inc.

For the period ended February 28, 2025



Prepared by

Nathan Manley

Prepared on

May 7, 2025

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Statement of Activities

March 2024 - February 2025

NOTES		Total	
		Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
INCOME			
44900 Fundraiser Income		5,282.87	5,282.87
Direct Public Support	100	204,551.68	204,551.68
Investments	101	587.08	587.08
Other Types of Income	102	119.10	119.10
Program Income	103	-33.30	-33.30
Sales		119,206.57	119,206.57
Sales of Product Income		150.00	150.00
Stripe Sales		18,390.00	18,390.00
Total Income		348,254.00	348,254.00
GROSS PROFIT		348,254.00	348,254.00
EXPENSES			
Business Expenses	104	129.75	129.75
Capital Project Disbursements	105	352,522.08	352,522.08
Computer & Software Expenses		7,728.18	7,728.18
Contract Services	106	72,226.15	72,226.15
Facilities and Equipment		2,385.71	2,385.71
Fundraising Expense		19,701.33	19,701.33
Operations	107	1,227.21	1,227.21
Other Types of Expenses	108	584.96	584.96
Program Expenses	109	145.42	145.42
Receiver General Expense		2,023.84	2,023.84
Stripe Payment Processing Fees		1,095.79	1,095.79
Depreciation		285.84	285.84
Total Expenses		460,056.26	460,056.26
OTHER EXPENSES			
Ask My Accountant		955.00	955.00
Rounding Errors		-0.01	-0.01
Total Other Expenses		954.99	954.99
PROFIT		\$ -112,757.25	\$ -112,757.25

Statement of Financial Position

As of February 28, 2025

	NOTES	Total
ASSETS		
Current Assets		1,650.22
Cash and cash equivalents		389,143.27
Accounts receivable (A/R)		2,856.88
Total Current Assets		393,650.37
Non-current Assets		0.00
Property, plant and equipment:		66,877.15
Total Non-current Assets		66,877.15
Total Assets		\$460,527.52
LIABILITIES AND EQUITY		
Current Liabilities		0.00
Accounts Payable		45,849.26
Credit Cards		5,187.51
Total Current Liabilities		51,036.77
Equity		409,490.75
Total Liabilities and Equity		\$460,527.52

Statement of Cash Flows

March 2024 - February 2025

	NOTES	Total
OPERATING ACTIVITIES		
Net Income		-112,757.25
Adjustments to reconcile Net Income to Net Cash provided by operations:		
Accounts Receivable (A/R)		-1,250.00
Prepaid Expenses		536.08
Unearned Interest Revenue		662.44
Accounts Payable		41,901.22
Conexus MasterCard		-2,398.80
Conexus MasterCard:Collabria MC -- Nathan Manley		98.70
Total Adjustments to reconcile Net Income to Net Cash provided by operations:		39,549.64
Net cash provided by operating activities		-73,207.61
INVESTING ACTIVITIES		
Accum Depr - Furn and Equip		285.84
Buildings - CI 1		-395.00
Net cash provided by investing activities		-109.16
NET CASH INCREASE FOR PERIOD		-73,316.77
Cash at beginning of period		462,460.04
CASH AT END OF PERIOD		\$389,143.27

Expenses by Supplier Summary

March 2024 - February 2025

	NOTES	Total
32 Flavours		1,448.00
Allison Gritzfeld		374.57
Amanda Dowling		-56.85
Amazon		1,055.65
Angela Sereda		562.06
Bitwarden Inc.		229.39
Bobby's Place		1,365.30
Brad Johner Entertainment		1.50
Brenda McLaughlin		1,498.50
BTN		2,110.50
Cari Evenson-Carleton		662.29
COLLABRIA		37.98
Connie Paul		945.32
Danielle Carlson		585.90
Emerald Custom Creations		84.14
Facebook		63.00
FHHR (SHA)		389,287.73
First Data		237.05
Hemsing & Sons Construction Ltd.		11,726.10
ifax		28.07
Information Services Corp (ISC)		30.00
Intuit Canada		643.80
Jillian's Design Elements!		21,570.92
Jotform Canada		303.92
Kadon Enterprises Ltd.		1,206.00
Marina Harder		301.80
Meta Platforms, Inc.		84.00
Microsoft Canada		595.06
Minuteman Press		335.69
Nathan Manley		102.08
Ominica West Storage & Rental Ltd.		1,117.92
One Time Donor		955.00
One Time Vendor		6,622.29
Patricia Gottselig		425.07
Rafflebox Technologies Inc		582.65
Refreshen Web Design		312.38
Sara Bryan		1,117.62
Staples		448.23

	NOTES	Total
TechSoup Canada		98.70
The Mad Greek		1,368.00
UnCoolas		3,501.50
Not Specified		7,075.72
TOTAL		\$461,044.55

Disclosures

2.

100. Direct Public Support

	Total	
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Direct Public Support		
Contrib From Canadian Charities	28.56	28.56
Individ, Business Contributions	199,523.12	199,523.12
Restricted Individual, Corporate Contributions.	5,000.00	5,000.00
Total Direct Public Support	204,551.68	204,551.68

101. Investments

	Total	
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Investments		
Interest-Savings, Short-term CD	587.08	587.08
Total Investments	587.08	587.08

102. Other Types of Income

	Total	
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Other Types of Income		
Miscellaneous Revenue	119.10	119.10

		Total
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Total Other Types of Income	119.10	119.10

103. Program Income

		Total
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Program Income		
Membership Dues	-33.30	-33.30
Total Program Income	-33.30	-33.30

104. Business Expenses

		Total
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Business Expenses	99.75	99.75
Business Registration Fees	30.00	30.00
Total Business Expenses	129.75	129.75

105. Capital Project Disbursements

		Total
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Capital Project Disbursements		
Construction & Contractor Fees		
Architect & Engineering Fees	48,879.43	48,879.43
General Contractor Fees	268,753.62	268,753.62
Total Construction & Contractor Fees	317,633.05	317,633.05
Facility Equipment & Furnishings		
Entertainment & Comfort	22,051.90	22,051.90

		Total
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Total Facility Equipment & Furnishings	22,051.90	22,051.90
Materials & Supplies for Construction		
Electrical & Plumbing Supplies	11,270.03	11,270.03
Finishing Materials	1,497.45	1,497.45
Structural Materials	69.65	69.65
Total Materials & Supplies for Construction	12,837.13	12,837.13
Total Capital Project Disbursements	352,522.08	352,522.08

106. Contract Services

		Total
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Contract Services		
Accounting Fees	2,014.00	2,014.00
Outside Contract Services	70,212.15	70,212.15
Total Contract Services	72,226.15	72,226.15

107. Operations

		Total
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Operations	20.00	20.00
Advertising & Promotion	62.99	62.99
Banking & Service Fees	325.85	325.85
Postage, Mailing Service	286.00	286.00
Printing and Copying	532.37	532.37
Total Operations	1,227.21	1,227.21

108. Other Types of Expenses

	Total	
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Other Types of Expenses		
Insurance - Liability, D and O	564.96	564.96
Other Costs	20.00	20.00
Total Other Types of Expenses	584.96	584.96

109. Program Expenses

	Total	
	Mar. 2024 - Feb. 2025	Mar. 2024 - Feb. 2025 (YTD)
Program Expenses		
Welcome Kits	145.42	145.42
Total Program Expenses	145.42	145.42

Operating Budget 2025-26

Heartland Hospice Moose Jaw Inc.

PO Box 334

Stn. Main

Moose Jaw, SK S6H 4N9

306.690.8699

treasurer@hbmj.ca



	CURRENT FISCAL YEAR	PREVIOUS FISCAL YEAR	
REVENUE	CURRENT YEAR BUDGET	PREVIOUS YEAR BUDGET	PREVIOUS YEAR ACTUALS
Grants	\$ 250,000.00	\$ 250,000.00	\$ -
Fundraising & Donations	\$ 350,000.00	\$ 316,340.00	\$ 378,746.00
Interest Income	\$ -	\$ 32,575.00	\$ 32,578.00
TOTAL YEARLY REVENUE	\$ 600,000.00	\$ 598,915.00	\$ 411,324.00
EXPENSES	CURRENT YEAR BUDGET	PREVIOUS YEAR BUDGET	PREVIOUS YEAR ACTUALS
Administration	\$ 15,000.00	\$ 18,272.00	\$ 12,832.00
Insurance	\$ 564.00	\$ 618.00	\$ 564.00
Accounting & Legal	\$ 4,400.00	\$ 1,900.00	\$ 2,014.00
Fundraising Expense	\$ 23,000.00	\$ 45,001.00	\$ 43,775.00
Landscaping & Maintenance	\$ 1,300.00	\$ -	\$ -
Program Costs			
My Wish	\$ 2,500.00	\$ 2,500.00	\$ -
Library Upkeep	\$ 300.00	\$ 300.00	\$ -
TOTAL YEARLY EXPENSES	\$ 47,064.00	\$ 68,591.00	\$ 59,185.00
CAPITAL PROJECT EXPENSES	CURRENT YEAR BUDGET	PREVIOUS YEAR BUDGET	PREVIOUS YEAR ACTUALS
Construction & Materials	\$ 339,804.00	\$ 535,950.00	\$ 330,470.00
Facility Equipment & Furnishings	\$ 364,866.00	\$ 386,918.00	\$ 22,051.90
2 Year - Sacred Space Construction Project (not finalized)	\$ 87,000.00	\$ -	\$ -
TOTAL YEARLY EXPENSES	\$ 791,670.00	\$ 922,868.00	\$ 352,521.90
		CURRENT YEAR BUDGET	PREVIOUS YEAR BUDGET
TOTAL YEARLY REVENUE	\$ 600,000.00	\$ 598,915.00	
TOTAL YEARLY EXPENSES	\$ 838,734.00	\$ 991,459.00	
TOTAL YEARLY OPERATING OVERAGE/SURPLUS	\$ (238,734.00)	\$ (392,544.00)	

Current Heartland Hospice Moose Jaw Inc. Board Terms

1. 3-Year Term: Donna Ackerman, Expires August 31, 2025 (*Resigning*)
2. 3-Year Term: Nathan Manley, Expires August 31, 2025
3. 3-Year Term: Allison Gritzfeld, Expires August 31, 2025
4. 3-Year Term: Michaela Sykora, Expires August 31, 2025
5. 3-Year Term: Connie Paul, Expires August 31, 2026
6. 3-Year Term: Lindsay Oleniuk, Expires August 31, 2026
7. 3-Year Term: Kristin Petlak, Expires August 31, 2026
8. 3-Year Term: **Vacant Board Position**, Expires August 31, 2026
9. 3-Year Term: Marina Harder, Expires August 31, 2027
10. 3-Year Term: Kerri Hetherington, Expires August 31, 2027
11. 3-Year Term: Sara Bryan, Expires August 31, 2027
12. 3-Year Term: Andre Coleman, Expires August 31, 2027

Please consider being involved in the future of Heartland Hospice Moose Jaw Inc. by allowing your name to stand for nomination.

Thank you!

Respectfully submitted,

Sara Bryan, Nathan Manley and Dr. Kerri Hetherington

HEARTLAND HOSPICE

MOOSE JAW

Heartland Hospice Moose Jaw Inc.

Box 334

Moose Jaw Saskatchewan

S6H 4N9

www.heartlandhospicemj.ca



*"We cannot change the outcome,
But we can affect the journey."*